# Downtown Pittsfield, Inc. Strategic Plan 2022-2027

The Downtown Pittsfield, Inc. Board of Directors is excited to get to work on this important new *Strategic Plan*, created with the help of Kristine Hazzard of Katalyst. However, the success of this plan hinges on ALL of our members rolling up their sleeves and digging in. This is *everyone's* Downtown and no one organization or person can make it better on their own, we must do that together. Through our work in developing this plan, we have been inspired by how much each of you want to see your Downtown thrive and succeed. This plan is here to guide the way. We can't wait to get to work and look forward to partnering with you!

Branden Huldeen, Board President

Downtown Pittsfield is primed to become the true heart of the Berkshires - a thriving, urban district which is truly living up to its full potential. It is with the support of the board, a united membership, and our collaborative community that we can make great things happen. Together, we will use this *Strategic Plan*, along with the mission statement included within it, to accomplish this updated and flourishing vision of Downtown Pittsfield!

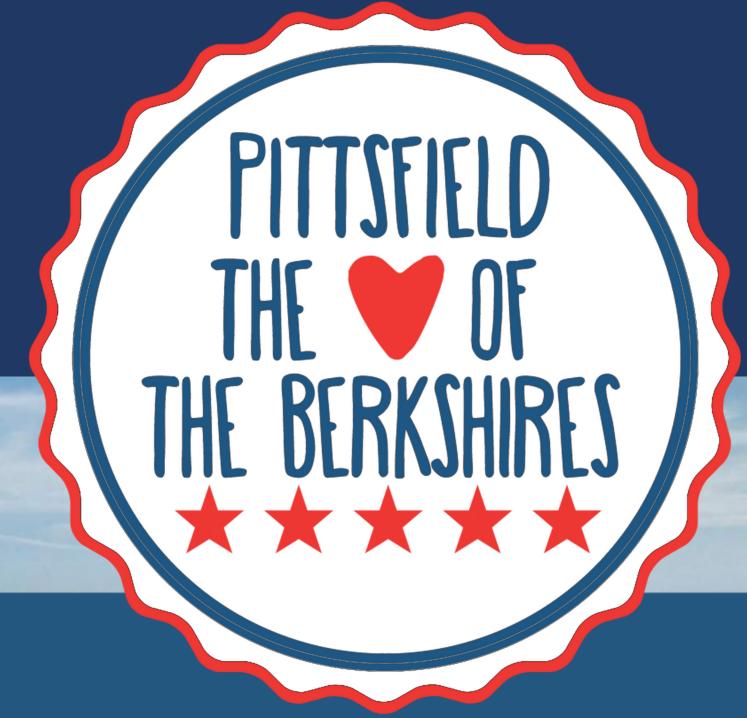
Rebecca Brien, Managing Director





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# About Downtown Pittsfield, Inc.

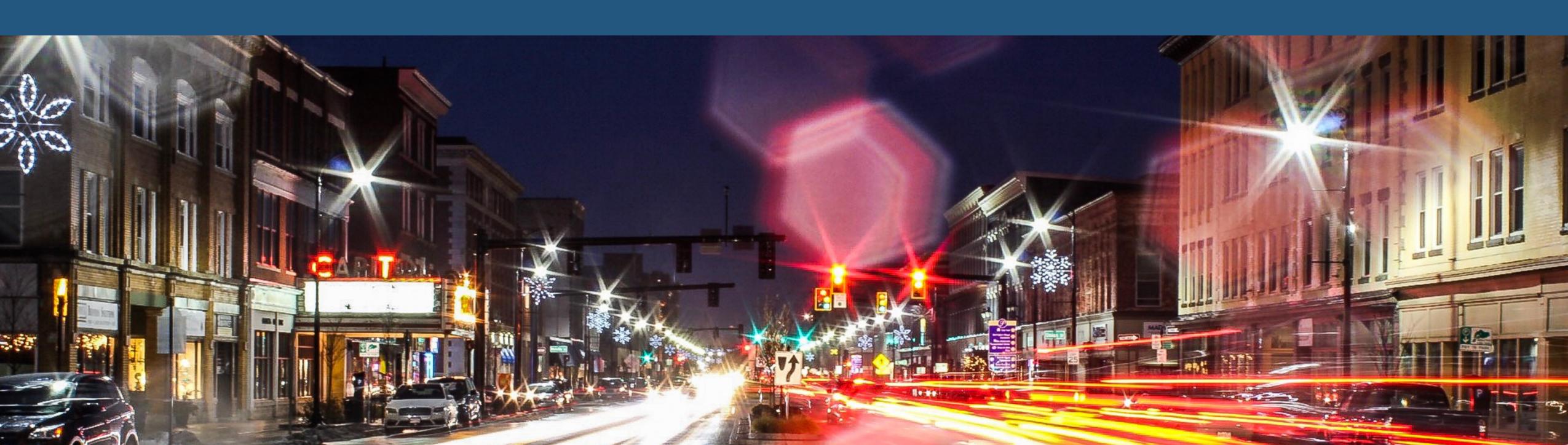
Since 1983, Downtown Pittsfield, Inc. (DPI) has been the recognized leader, facilitator, and principal advocate for downtown. DPI is a membership organization consisting of property owners, businesses, residents, cultural & entertainment venues, restaurants, and non-profit organizations who have joined forces to increase economic activity by promoting downtown as a great place to live, work, and play.

#### Vision Statement

Downtown Pittsfield, Inc. and its members welcome people, businesses, and events to join our diverse, vibrant, and bustling district.

#### Mission Statement

To strengthen and promote Downtown Pittsfield, Inc.'s membership through advocacy, collaboration, and celebration.



## SHOP, DINE, PLAY, LIVE - The Look and Feel of Downtown

- · Identify types of businesses that downtown needs to round out its retail and restaurant offerings · Prioritize the recruitment efforts of small businesses and entrepreneurs
- · Develop a strategy to temporarily fill empty storefronts visually with promotions, graphics, and art
- · Actively engage with programs that improve the look and feel of downtown through beautification and art

### HEART OF THE BERKSHIRES - Marketing of Downtown

- · Implement a positive marketing campaign celebrating the diversity of our urban downtown
- · Consistent and united branding of the Downtown Pittsfield, Inc. and Heart of the Berkshires logos
- · Themed promotional pieces connecting member subsets, such as restaurant and theatre pairings
  - · Support the organization of events celebrating the uniqueness of downtown Pittsfield

## MEMBERSHIP - Uniting a District

- · Build a broad and diverse membership base by being welcoming and inclusive
- · Increase communication between the organization, board, and membership
  - · Implement specific processes to engage subsets of the membership
- · Become a resource on local, state, and federal funds in support of downtown development

### **COMMUNITY - Advocacy and Collaboration**

- · Seek suggestions, input, and reactions of our members to provide a united and collective voice
- $\cdot$  Work in conjunction with community and government groups to build the economic strength of the district
  - · Act as a conduit of communication with collaborators regarding changes that impact downtown
  - · Institute a Business Watch and communications strategy to improve safety in the downtown area

# Thank You to all Individuals Engaged in the Strategic Planning Process

Kristine Hazzard, Katalyst, Harnessing the Power Of Change Tom Bernard, Berkshire United Way Rebecca Brien,^ Downtown Pittsfield, Inc. Jessica Bush, Barrington Stage Company Michele Butler,\* David J. Tierney Jr. Inc. Dave Carver,\* CT Management Group Yuki Cohen,^ Methuselah Bar and Lounge Jesse Cook-Dubin,\* Cohen Kinne Valicenti Cook Alisa Costa, Engaged Communities Consulting Nick Dargi,\* General Dynamics Justine Dodds,\*\* Director of Community Development for City of Pittsfield Linda Dulye, Dulye & Co. Hilary Dunne Ferrone, Berkshire Museum Jennifer Glockner,\*\* Director of Cultural Development for City of Pittsfield Kimberly Gritman, Downtown Pittsfield, Inc. Christine Haley, MA Department of Mental Health Services Andrea Harrington, Berkshire District Attorney Lt. Matt Hill,\*\* Pittsfield Police Department Branden Huldeen,\*^ Barrington Stage Company Kelli Kozak, MountainOne Peter J. Lafayette,\* Retired Chuck Leach,\* Lee Bank Gary Levante,\* Berkshire Bank Joseph J. Lotano,\* NBT Bank Roberta Mcculloch-Dews,^ City of Pittsfield Carolyn McDaniel, Hancock Shaker Village John McNinch, McNinch Restaurant Group Tucker McNinch, McNinch Restaurant Group Gerry Miller,\* Carr Hardware Cheryl Mirer, ^ Berkshire Community College Ricardo Morales,\* Commissioner of Public Utilities for City of Pittsfield Shaun Muldowney, Marketplace Cafe Steve Oakes,\* Commercial Property Owner Tim O'Donnell,\*^ Guardian Life Insurance Company of America Nick Paleologos,\* Berkshire Theatre Group Eileen Peltier, Berkshire Housing Development Corporation Kathie Penna,\*^ Mill Town Capital Nina Ranadive Pooley, St. Stephen's Episcopal Church Bart Raser, Carr Hardware Alex Reczkowski, Berkshire Athenaeum Pam Rich, Paul Rich & Sons Home Furnishings + Design Jessie Rumlow,\* Berkshire Family YMCA Nicholas Russo,\*^ Berkshire Regional Planning Commission Lindsey Schmid,\* 1Berkshire Allison Schmitt, EforAll Berkshire County Jenaye Simon,\* Greylock Federal Credit Union Elizabeth Tully,\* Cohen Kinne Valicenti Cook Mayor Linda Tyer,\*\* City of Pittsfield Steven Valenti,\* Steven Valenti's Clothing Evan Valenti,^ Steven Valenti's Clothing

Jessica Vecchia,^ Roots Rising

Katherine von Haefen, Berkshire United Way

Jane Winn, Berkshire Environmental Action Team

Chief Michael J. Wynn,\*\* Pittsfield Police Department

